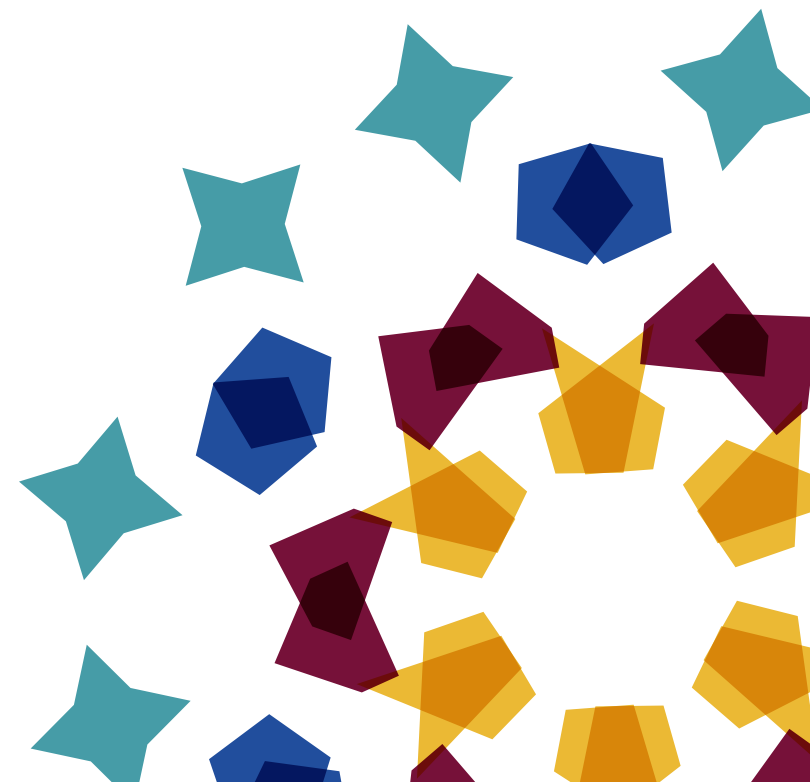


2017-2018

# SPECTRUM OF CHANGE



# 2017-2018 ANNUAL REPORT

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## WELCOME

The change that lasts is the one we create together. Like the county we call home, real progress is the product of millions of different passions and perspectives, of diverse stories, struggles and dreams, all joined together to unlock the incredible potential of Los Angeles County. Every one of us is integral to the spectrum of change.

This year, the California Community Foundation was privileged to help thousands of engaged donors, advisors, nonprofits and others take active roles in shaping the future of Los Angeles. We are inspired by their dedication, creativity and care. We are honored to partner with them to empower their neighbors and communities, and we share with them a vision of a better life for all Angelenos.

The work of CCF and our partners is a reflection of the amazing generosity that defines the people of Los Angeles.

Thank you for your commitment as we move forward in

**BuildingLosAngelesTogether**

## OUR MISSION

Lead positive systemic change that strengthens Los Angeles communities.





**CESAR ZALDIVAR-MOTT**

Executive Director  
Southeast Community Development  
Corporation (SCDC)

## DEDICATION

From his table at La Casita Mexicana, **Southeast Community Development Corporation (SCDC)** Executive Director Cesar Zaldivar-Motts can see the whole city of Bell move by. Just like the restaurant, SCDC is a community institution, serving individuals and families throughout the communities of Southeast Los Angeles for more than two decades.

From health care to employment assistance, digital literacy and leadership development, SCDC's work has a single concept at its core: **civic engagement**. By bringing residents together and helping them develop the skills they need to advocate on the issues they care about most, SCDC is bringing about change that is for and by the community.

"Our clients go from being attendees to volunteers and organizers," Cesar said. "We're moving them from one stage to the next, building a strong base of civically-engaged residents."

Cesar and SCDC aren't alone in this work. The **Southeast L.A. Collaborative (SELA)**, founded with support from the California Community Foundation, Weingart Foundation and Ballmer Group, brings together SCDC and nine other organizations, leveraging their expertise to build a stronger region through civic engagement, advocacy, nonprofit capacity building and data-driven research.

"Through the SELA Collaborative, we're building capacity," Cesar said. "We're increasing the capacity of residents to get involved and of nonprofits to support the community. There's power in coming together."

This annual report celebrates all those who dedicate their time, attention and resources to create a better future for Los Angeles County. In children's classrooms and city council meetings, over conference calls and kitchen tables, they are building coalitions, empowering their neighbors and sparking change in their communities.

Through the restaurant window, Cesar can see how much Bell has changed over the years. But the needs of its families – good schools, access to health care and a thriving community in which they can raise their families – remain the same.

"Becoming civically engaged improves your quality of life," Cesar said. "But it's not something that happens overnight."





MESSAGE FROM THE

# CEO & Board Chair

Los Angeles County is a kaleidoscope of communities. It is home to thousands of diverse lenses and perspectives, each interwoven and interlocked. And when we turn together, our actions create something beautiful. When you choose to act, your self-confidence grows. And when your self-confidence grows, your actions grow bolder. It's a positive feedback loop. Civic engagement means having the courage to act within your community. It is the key to changing systems and addressing the root causes of our challenges.

The California Community Foundation collaborates with leaders, organizations and residents who are closest to the needs of our communities. Civic engagement empowers them to make their voices heard, gain a role in policy decisions and affect institutions that influence their futures and those of their families. At CCF, we focus on building the capacity of underrepresented communities to nurture and empower their members through convening, leadership development and building collaboration across sectors. We pursue systemic change in four interrelated areas: education, health, housing and immigration. These issues are complex, but together we can make real, lasting change in our lifetimes.

The stories within this book illustrate how every person can make a difference. Like Amritpal Kaur, who uses her voice on behalf of immigrants and the LGBTQ community. Or Gaby Gonzalez, who dedicates her life to educating her neighbors so they can live safer, healthier lives. Or Maria Chan, who stood up to those who would push her family from their home and now helps her community members to advocate for themselves. Or Gabrielle Smith, a student activist who helped spur LAUSD to set a new standard for equity in school funding.

I am in awe of the tenacity and passion of our partners, community members and donors who have demonstrated their commitment to address critical challenges directly. I invite you to read this annual report and consider partnering with CCF to realize long-lasting change to Los Angeles County's most pressing issues.

Every one of us is needed to create real change. In the kaleidoscope of Los Angeles, every color and fragment is integral. Only when we are all connected and engaged can a vision for our future come into focus. Join with us in making an impact and creating a more equitable and

**ANTONIA HERNÁNDEZ**

President & Chief Executive Officer

Even in the ashes, there is hope. When the devastating Thomas Fire ravaged nearly 300,000 acres and drove more than 100,000 Southern California residents from their homes, people across the country opened their hearts to help those affected through CCF's **Wildfire Relief Fund**. Children and seniors, small businesses and giant corporations all came together to meet tragedy with generosity, giving nearly \$1.5 million to help communities recover and rebound.

For more than 100 years, the California Community Foundation has helped donors transform passion into impact on the causes they care about most. Their giving spirit has transformed hundreds of thousands of lives, in Los Angeles and around the world.

Real change doesn't happen overnight. That's why CCF invests for the long term. We can do this because of the incredible faith and foresight of our donors who have made permanent commitments to Los Angeles. Every dollar we grant is a result of their dreams for a better tomorrow, and their legacies will continue changing futures for generations to come.

As someone who has dedicated his life to public health, I understand that what affects one of us affects us all. When one child gains access to care, a whole community becomes healthier. When one Angeleno finds a good job and housing they can afford, our neighborhoods are more successful. When one student realizes their dream of college, each of us prospers. When one family is protected and empowered, the rich civic fabric of L.A. grows even stronger.

To all our donors, nonprofit partners, advisors and others who have let us share in their generosity, I offer my sincere gratitude. Thank you for inspiring us and for joining us in building Los Angeles together.

**PATRICK T. DOWLING, MD, MPH**

Board Chair

# A BILLION-DOLLAR COMMITMENT TO THE FUTURE OF LOS ANGELES

Our promise is to grant \$1 billion to Los Angeles County nonprofits by 2025. Since making this commitment in 2015, we and our donors have given nearly \$326 million to thousands of L.A. organizations and causes. Whether for housing or education, arts or the environment, these gifts are building a better Los Angeles for our neighbors and our children.

We think a lot about impact here at the California Community Foundation. Our mission is to make positive systemic change that strengthens Los Angeles communities. To achieve it, we have to move the needle on some of L.A.'s most intractable challenges, like ensuring quality education, expanding affordable housing, promoting healthy communities and protecting the rights and families of our immigrant neighbors. The four stories that follow describe the progress

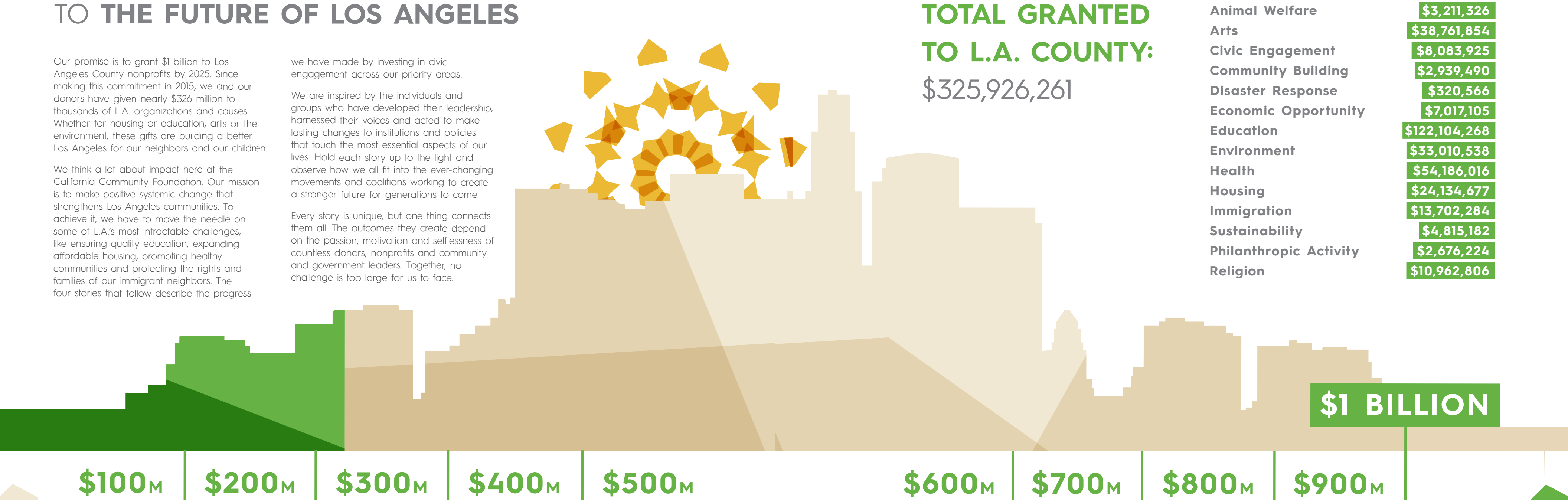
we have made by investing in civic engagement across our priority areas.

We are inspired by the individuals and groups who have developed their leadership, harnessed their voices and acted to make lasting changes to institutions and policies that touch the most essential aspects of our lives. Hold each story up to the light and observe how we all fit into the ever-changing movements and coalitions working to create a stronger future for generations to come.

Every story is unique, but one thing connects them all. The outcomes they create depend on the passion, motivation and selflessness of countless donors, nonprofits and community and government leaders. Together, no challenge is too large for us to face.

TOTAL GRANTED  
TO L.A. COUNTY:  
\$325,926,261

|                        |               |
|------------------------|---------------|
| Animal Welfare         | \$3,211,326   |
| Arts                   | \$38,761,854  |
| Civic Engagement       | \$8,083,925   |
| Community Building     | \$2,939,490   |
| Disaster Response      | \$320,566     |
| Economic Opportunity   | \$7,017,105   |
| Education              | \$122,104,268 |
| Environment            | \$33,010,538  |
| Health                 | \$54,186,016  |
| Housing                | \$24,134,677  |
| Immigration            | \$13,702,284  |
| Sustainability         | \$4,815,182   |
| Philanthropic Activity | \$2,676,224   |
| Religion               | \$10,962,806  |







**GABRIELLE SMITH**

Student Activist  
Community Coalition

**ANA CARRION**

Parent Activist  
Community Coalition

# education

- ▶ **Strengthen the education system to provide equitable resources, opportunities and student-centered approaches that prepare even our most vulnerable Angeleno youth for college, career and life.**

“Equity is justice.”

For Gabrielle Smith, this phrase is personal. She is one of more than 640,000 students who make up one of the largest and most diverse student populations in the nation: the Los Angeles Unified School District. Each student is unique. Together, they create a diverse and colorful mosaic that forms our next generation of lawyers, doctors, teachers and leaders — the future of Los Angeles.

But all schools are not equal. For many students from low-income communities, the education they receive does not match that of their peers.

Gabrielle is a sophomore at Crenshaw High School in South Los Angeles, where her education is mired by a lack of access to basic resources and interrupted daily by random security searches. “I see my classmates not wanting to go to school because it’s unsafe. They feel they’re not wanted and don’t have everything they need,” said Gabrielle.

Seeking change, Gabrielle became a youth leader with long-time CCF partner **Community Coalition**, joining a growing movement to call for equity in Los Angeles schools.

In 2014, California enacted the Local Control Funding Formula, which provides districts with increased funding and control over how those dollars are spent. However, there was no model to ensure those resources would go to the schools that need them the most.

In response, Community Coalition joined forces with two other CCF partners, the **Advancement Project California** and **InnerCity Struggle**, to launch the **Student Equity Campaign**. After decades of organizing communities around building stronger schools, the group saw an opportunity to make an impact at the policy level.

“We wanted to make sure there was a framework in place to ensure dollars were distributed where there was the greatest concentration of high-need students,” said Maria Brenes, executive director of InnerCity Struggle.

With support from CCF, these organizations formed the **Equity Alliance for LA’s Kids** and



created a research-based ranking of the District's highest-need schools. Going beyond traditional measures like test scores to assess student need, the **2018 Student Equity Need Index** also considers neighborhood conditions like gun violence and high asthma rates. "What happens in the community impacts what happens in the school," Maria continued.

To amplify their message, the Equity Alliance for LA's Kids partners brought in the voices of parents and students like Gabrielle to testify before the LAUSD Board. In April 2018, they were heard. The Board unanimously passed the Equity is Justice 2.0 resolution. Starting with the 2018-2019 school year, \$25 million in resources — and \$263 million in future years — will be focused on improving outcomes for vulnerable student populations, including low-income students of color and English Learners, groups CCF has also prioritized. Under the resolution, an updated version of the index will be used to determine how funding is directed to the District's highest-need schools.

For Ana Carrion, a parent activist with Community Coalition, this historic achievement is her motivation to continue. Her drive to create opportunity for her five sons has seen her through an array of challenges as an LAUSD parent. "We can say 'we did it!' It's hard, but not impossible. Our kids need more resources. If we don't invest well in our students, what will the future hold?" said Ana.

Her message echoes the hopes and dreams of the student youth leaders who are participating in organizing workshops at InnerCity Struggle's office. Their hand-written messages to future students hang just outside the community meeting room. One reverberates the loudest — "We did good, but you can do better."

**TO LEARN MORE,  
VISIT [CALFUND.ORG/EDUCATION](http://CALFUND.ORG/EDUCATION)**

## High-Need Schools Face High Rates of:



Increasing per-student spending by **20% each year** for all 12 years of public school for low-income students leads to a **25% increase in earnings** and a **52% increase in family income**.



**"As the alliance worked to amplify our voices, the index was the tool we could point to as a way to advance equity."**

**MARIA BRENES**  
Executive Director  
InnerCity Struggle





► **Promote affordable housing, combat homelessness and expand economic opportunity to create a prosperous and equitable future for all Angelenos.**

What makes this small, pink house in South L.A.'s Vermont-Slauson neighborhood so special? Maria Chan knows every inch of it. From the stove where she's cooked a thousand meals to the multicolored stuffed animals hidden beneath her daughter's princess bed and the shelf filled with her children's gleaming trophies, everything holds stories, memories and milestones. For Maria and her family, it is home.

Maria worked hard for this place. Just a month after signing the lease, she and her husband received a letter from the bank saying that the house had been sold and they had three days to leave. "We went to a lawyer who said we couldn't win against a bank. But we decided to fight." It was when all other avenues were exhausted that they found someone who could help.

For more than two decades, CCF grantee **SAJE (Strategic Actions for a Just Economy)** has empowered families

in South L.A. like Maria's to stand up for themselves so they can live in safe, healthy homes and communities.

"They taught me to defend my rights, whether that's challenging an illegal eviction or demanding our landlord make repairs," said Maria. With SAJE's help, they fought the bank in court and won. When the new owner tried to raise their rent sky-high, Maria reminded him that their house was rent-controlled and that the increase was against the law. "I could see on his face that he didn't expect me to know that."

Maria's story isn't unique. L.A. County is experiencing unprecedented economic growth. Our \$160 billion investment in expanding public transit promises to transform neighborhoods, but not always for the better. As new stations open, rents increase, often forcing out the people who depend on public transit.

"Low-income families are becoming homeless or having to leave the city. We're losing out on the social capital L.A. needs to thrive," said Laura Raymond, director at



**MARIA CHAN**

Resident Leader  
SAJE

# housing





**“These development decisions are critical to people’s lives – the jobs they can get, the housing they can access. It’s vital to have community members at the table.”**

**LAURA RAYMOND**

Director  
ACT-LA

**Alliance for Community Transit-Los Angeles (ACT-LA).** “The problem isn’t growth, it’s a lack of equity. Inequitable growth leads to inequitable outcomes – from health to education and more.”

CCF partner ACT-LA was formed with the idea that civic engagement is the key to lasting change, that we can only move forward when engaged communities and organizations come together. Rather than jumping from project to project to protect the rights of residents, ACT-LA’s 35 member-organizations, including SAJE, realized they needed a voice in policy decisions.

“These development decisions are critical to people’s lives – the jobs they can get, the housing they can access,” Laura said.

“It’s vital to have community members at the table.”

All across Los Angeles County, community plans are being updated. ACT-LA created a toolkit containing policy options to prioritize affordable housing, uphold tenant protections, create good jobs, protect small businesses and promote safe, healthy and livable communities.

That presence is already paying off. ACT-LA, working closely with community members and organizations like SAJE, helped create and pass the City of L.A.’s **Transit Oriented Communities Affordable Housing Incentive Program**, which has spurred development of more than 5,500 homes, including 1,145 affordable units, in its first 10 months. The program uses smart trade-offs, like allowing more units per site with fewer parking spaces for those who can take transit.

What do we want our future to be? Do we want our children to experience the incredible diversity of Los Angeles? Do we want healthy homes, thriving neighborhoods and engaged communities? If so, we must grow together, allowing all Angelenos to contribute to and share in equitable prosperity.

Amid the hum of the sewing machine and the laughter of her children, Maria smiles. This is what she fought so hard for. Not these walls, but the joy they contain. A place her family can feel safe, where they can live, learn, work and play. Home.

“This is the harvest that comes from my work with SAJE, from the work that I do for my children,” Maria said. “At the end of the day, it’s their future, and that’s what I care about.”

**TO LEARN MORE,  
VISIT [CALFUND.ORG/HOUSING](https://CALFUND.ORG/HOUSING)**

## L.A.'s Affordable Housing Crisis



Since 2000, rent in L.A. County increased **32%** while renter incomes fell by **3%**.



**1 in 4** L.A. households spend at least **half** of their income on housing.





# health

## GABY GONZALEZ

Community Health Promotora  
Esperanza Community Housing



**Increase access to health care and prevention resources and integrated physical, substance use and mental health services, so our communities can thrive and prosper.**

Gaby Gonzalez and Veona Rogers chat at the patio table like old friends. They might have gone to high school together or had their children play on the same football team. But the truth is, they only met a few months ago.

What started out with Veona's distressed phone call about her sons' struggles with asthma spun into a multidimensional, colorful and trusting friendship with Gaby, a community health promotora from **Esperanza Community Housing**.

When Gaby was first invited to Veona's home to see what could be done to alleviate both of her sons' constant asthma flare ups, Gaby did a health and housing survey, searching the home for mold and cockroach droppings. Promotoras rely on their trusting relationships and trained eye to find the triggers that are causing the asthma attacks.

Gaby knows all too well that children from families with limited economic resources suffer disproportionately from asthma. This is a point that Dr. David Bolour, a pediatrician from **St. John's Well Child and Family Center**,

echoed; "Asthma is an acute problem in low-income communities. It's heightened by poor housing conditions that landlords don't have a big incentive to fix because their residents don't always know how to assert their rights."

But there is only so much Dr. Bolour can do if housing conditions are triggering his patients' asthma symptoms. Lasting change requires a systemic approach, which is why Dr. Bolour values his partnership with Esperanza Community Housing.

Esperanza works with families to teach them how to advocate for their rights as tenants. It can be a challenge to deal with landlords who might address a challenge like mold by simply painting over it instead of addressing the leaky pipe.

Gaby graduated in 1999 from the Community Health Promoters Training Program at Esperanza, where she was taught about the inextricable connection between housing and health.



# African American Children Disproportionately Suffer from Asthma in L.A. County

Out of every 40...

African Americans  
10 have asthma



Caucasians  
3 have asthma



Latinos  
3 have asthma



Asians/Pacific Islanders  
2 have asthma



When the landlords don't address the root of the problem, Esperanza will partner with tenant advocacy groups like **Strategic Actions for a Just Economy (SAJE)** to teach clients about their rights.

The benefits of civic leadership development extend outside the home. As community members learn more about advocating for their families' health, they develop their voice to advocate for their neighbors. It's a chain reaction of positive energy.

It's this positive community energy that CCF is so proud to be a part of through our partnership with Esperanza Community Housing. Our funding helps give families the education and tools

# The True Costs of Asthma

Controlling asthma reduces the costs to patients and society by nearly **60%**.

## Direct Costs

## Indirect Costs



ER VISITS



WORK  
ABSENCES



HOSPITALIZATIONS



SCHOOL  
ABSENCES



MEDICATIONS



LOST  
EARNINGS



VEONA ROGERS

Client  
Esperanza Community Housing

they need through community health promotoras. Pair those resources with a clear understanding of a person's right to breathe healthy, and the positive and lasting change within a home and a community becomes evident.

"Without the resources I got from Gaby, my kids wouldn't be sitting here this comfortable in this heat," Veona said. "My boys play football Monday through Friday, and they haven't had breathing issues, because when they come home, their air is controlled. Everything is controlled. Life is better."

Like turning a kaleidoscope, one shift creates a whole new perspective. For Veona, making a change to the conditions of her home created a new vision — one where her boys can play and study and enjoy life in their home without the paralyzing fear of an asthma attack.

Seeing Veona and her children playing, happy and healthy in their home, reminds Gaby that her work is about something bigger. "I not only invest in the information that I give the families, but I also invest with my heart. Working in my community is a privilege, and it's my passion to work with my neighbors in South L.A."

TO LEARN MORE,  
VISIT [CALFUND.ORG/HEALTH](https://CALFUND.ORG/HEALTH)



Expand the opportunities and protect the rights of our immigrant community members.

On the first day of **Dream Summer**, a throng of passionate young men and women lean in to hear speakers discuss the complexities of advocacy. But to organizer and alumna Amritpal Kaur, it comes down to something simple. “I wake up every day thinking about how I can change someone else’s life,” she says, “maybe even my own.”

The halls of the **Dream Resource Center** are always full of color, vitality and spirit. But on the first day of their signature youth leadership program, the energy swirls like colors in a kaleidoscope.

Every summer, young immigrant leaders from across the nation embark on a 10-week leadership development program called Dream Summer. Each leader is placed within a social-justice-based organization to incorporate and strengthen the role of immigrant rights as part of the organization’s work.

Created in response to the failure to pass the federal DREAM Act, which would have granted legal status to undocumented immigrants who came to the United States as children, Dream

Summer has helped create the next generation of leaders of the immigrant rights movement.

Many participants have taken part in the **DACA (Deferred Action for Childhood Arrivals)** program, which allows those who meet eligibility requirements to obtain work authorization and protection from deportation. Today, with DACA’s future uncertain, they are more energized than ever to stand up for the rights of immigrant communities.

Liliana Hu Wu spoke to the power of connecting with immigrant youth leaders from across the nation. “Meeting people from different states and cities, I’ve learned that there are a lot more struggles than I see. By sharing experiences, we are bringing everyone along. We will never be as strong as a unit if we leave some people behind.”

Dream Summer fellows engage and lead social justice efforts by aligning the call for immigrant rights alongside worker’s rights, health care access, the mass incarceration and criminalization of people of color and the unique challenges faced by queer, transgender, Asian and Pacific Islander and Black immigrant communities.

They develop tools and resources for organizations to engage in “Know Your Rights” work, deportation protection and

LILIANA HU WU  
AMRITPAL KAUR  
CLARA MEJIA ORTA

Dream Summer Alumni

A photograph of three young women, Liliana Hu Wu, Amritpal Kaur, and Clara Mejia Orta, sitting on a wooden bench outdoors. They are in front of a body of water with a city skyline in the background. Liliana is on the left, wearing a black dress and orange shoes. Amritpal is in the middle, wearing a light pink floral dress. Clara is on the right, wearing a red long-sleeved shirt and black pants. The image is partially obscured by a large blue geometric shape in the bottom right corner.

# immigration





“At the end of the day,  
civic engagement is  
about opportunity  
and freedom.”

**DIEGO SEPULVEDA**  
Director,  
Dream Resource Center

organizational capacity building, along with many different projects that significantly impact the communities they serve.

Alumni from the program are part of a network that is transforming the landscape of the United States. They are program officers at foundations and executive directors of organizations. Today, they lead some of the organizations in which they were placed. It’s an exciting process and a dynamic thing to see year-to-year.

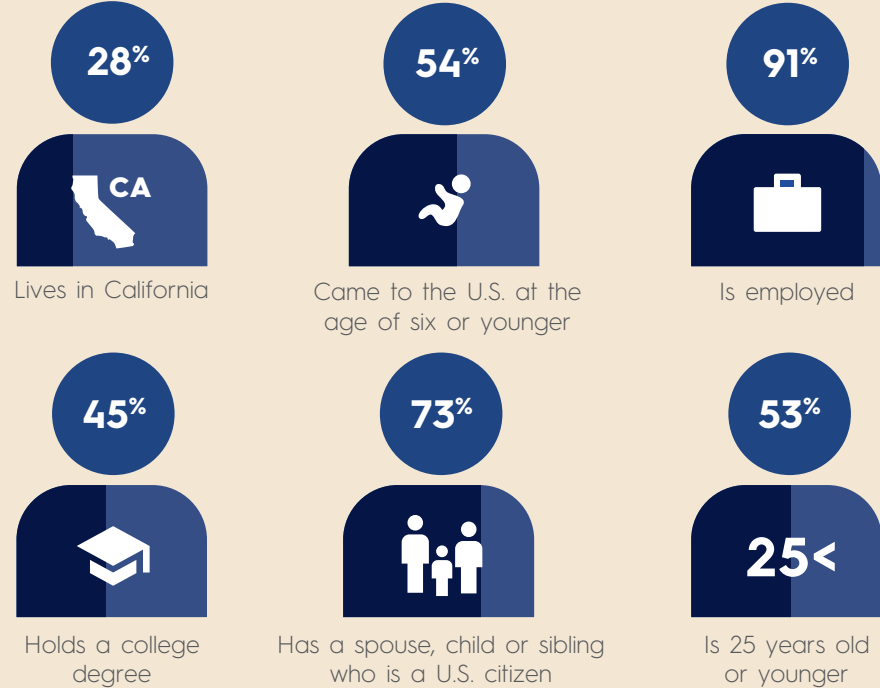
Diego Sepulveda, the director of Dream Resource Center and a Dream Summer alumnus, believes civic engagement is at the core of everything they do, encouraging participants to ask and answer critical questions: “How do we transform our local communities? How do we transform our states? How do we transform our country to be more ‘just?’ At the end of the day, civic engagement is about opportunity and freedom,” Diego said.

The Dream Resource Center’s work is critical to ensuring immigrant youth are at the forefront of the national conversations that directly impact their lives and families. Even as anti-immigrant rhetoric has many communities feeling under threat, the future can still look bright.

Just ask Clara Mejia Orta, who uses the skills she developed at Dream Summer every day in her work as a labor organizer. “My vision is an intersectional immigrant rights movement where folks are empowered and welcomed and ready to create change in their communities, in their schools and in the spaces that they belong. So we can all flourish.”

**TO LEARN MORE,  
VISIT [CALFUND.ORG/IMMIGRATION](http://CALFUND.ORG/IMMIGRATION)**

**The Typical DACA Recipient:**



**The Cost of Ending DACA**

Ending the DACA program is predicted to cost the U.S. **\$6 billion per year** in lost tax revenues, enough to do all of the following.





“Gratitude isn’t just saying you’re thankful, it’s actually doing something to give back.”

LINWOOD & TRACY KATSKY BOOMER

CCF Donors

# Donor Impact

Donors Linwood and Tracy Katsky Boomer have a lot to be thankful for. He’s worked in television for four decades, best known as the creator of the hit sitcom “Malcom in the Middle.” She built a career as a successful entertainment executive, now serving as executive producer on Netflix’s “Santa Clarita Diet.”

Their experiences are different – she was born and raised in Los Angeles, he immigrated to the U.S. from Canada – but they both share a love of the city they call home. Their giving reflects their relationship – different passions united by common themes: increasing opportunity, addressing pressing needs and realizing the potential of those who might otherwise be left behind. Tracy is involved with **Girls Inc.**, which provides mentoring, leadership development and educational programs to girls in schools across the country.

“If a girl feels safe and valued, she’ll be able to realize her dreams and contribute so much more to the world,” Tracy said.

After working with several organizations focused on health and homelessness, Linwood still hadn’t found one that matched his vision for change. So with the help of CCF, he founded **Healing California**, which provides free medical, dental and vision care to Californians in need, with a particular focus on homeless veterans. In their first 10 months, they’ve served more than 1,000 people.

“CCF was instrumental in getting it started,” Linwood said. “Doing the research, making introductions and shaping the organization’s best practices were all key to helping us get the charity up and running so quickly.”

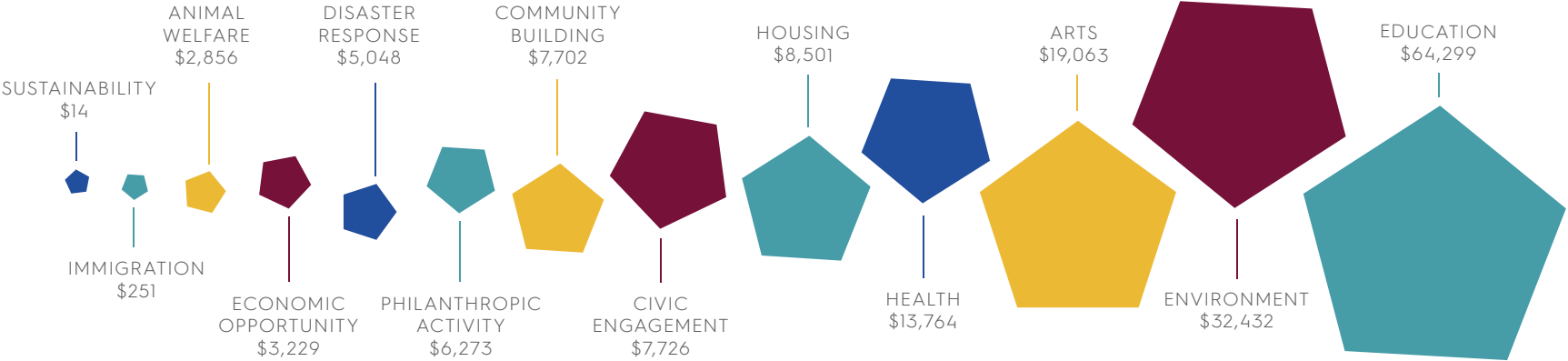
For more than a century, the California Community Foundation has helped

thousands of donors like the Boomers turn generosity and passion into lasting impact. We tailor our services to their specific needs, from creating custom giving plans to identifying charitable opportunities and arranging site visits with nonprofits. Our expert staff understand the issues and how to find the most effective organizations to meet our donors’ goals, anywhere in the world. This year, CCF donors supported a vast spectrum of causes and nonprofits in Los Angeles and around the world, using their Donor Advised Funds to give more than 5,000 grants totaling almost **\$171 million**.

“So often, the world can feel hopeless. We’re grateful that we’re able to do something about it,” Tracy said. “We’re helping kids have better futures, helping homeless and hungry people have better lives. And it feels so good.”

TO LEARN MORE ABOUT HOW CCF PARTNERS WITH DONORS TO REALIZE THEIR CHARITABLE VISIONS, VISIT [CALFUND.ORG/DONORS](http://CALFUND.ORG/DONORS)

Donor Grants by Impact Area (in thousands)





# LEGACIES

Dr. Arnold R. Abrams  
The Honorable Jacob Adajian  
Marlene Altman  
Raffy Ardhaldjian  
Linda J. Balkin  
Donald and Penny Bentley  
Joanne Berlin  
Bruce Allen and Lizabeth Anne Boulware  
Mona and William Brehm  
Ann R. Britt  
Mary Burchill  
Janine and Jeff Bush  
Peter and Rosemary Casey  
Janice P. and Don A. Cosby  
Robert N. De Klotz, Ch.F.C.  
Jeffrey Dickson  
Jeff Dritley  
George A.V. Dunning  
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Linda and Robert Edwards  
Harriet and Frederick Eilber  
Maude & Richard Ferry  
**Dr. Alan Jeffrey Fisher**  
Douglas and Lynn Freeman  
Myrna Friedman  
Obren B. Gerich  
Henry and Jane Goichman  
Elizabeth V. Gordon  
Jane Gottlieb and David Obst  
Barry Greenberg  
Ken Gregorio  
Wendy Grossman

*Names in bold represent the newest members of the CCF Legacy Society.*

Dr. B.J. Hawkins  
Martha L. Haymaker  
Alan and Lynn D. Hendershot  
Ruth Hillecke  
Florence L. Irving  
Karen J. Irving  
Michael W. Irving  
Deborah Ives  
Elaine Jerome  
Abigail Jones and Jeffrey Mandell  
Midori W. Kamei  
Sharon Keith  
Eric and Adrienne Kentor  
Karen W. King  
Allan D. Kotin and Muriel Kotin  
Cecilia Barajas and Mitchell H. Lasky  
Yvonne & William Liu  
William Luther  
Nancy and Everett Maguire  
Ian Marsh  
Alfred Mayerski  
Anna Maria and Kevin P. McGuan  
Thomas Merrill  
Dick Metz  
Raphael Metzger  
Haydee and Carlos A. Mollura  
Doreen Nelson  
John N. Neufeld  
Michael E. and Dale Nissenson  
Rose S. Norton  
Gordon and Rosie Ornelas Olson  
Glen T. Patmore

Booker Pearson  
Edward R. Petko  
Miljenko V. Pilepich  
Brenda R. Potter  
Dennis C. and Suzanne M. Poulsen  
Mary E. Reiter  
Drue M. Roberts  
Martin and Bernice Rosenzweig  
Dr. Richard S. Ross  
Elizabeth L. Samson  
Jay and Linda Sandrich  
Cathleen S. and Barry R. Sedlik  
Robert and Jeanne Segal  
Linda A. Shestock  
Rocco Siciliano  
Martha R. Sklar  
Mountfort H. Smith and Lynda Smith  
Wuzzy Spaulding  
Cassandra Stajduhar  
Dr. Mary Stauffer  
Stone Family Trust  
Paul and Kathleen Sundmark  
Jill Switzer  
Aaron L. Tallent  
Fay and Robert J. Taragan  
Christina V. Coyle and Mark Thomas  
**Maria & Javier Uribe**  
Thomas J. Whalley  
Thomas D. Wilson  
Eugene Ziff

## CCF Legacy Society

Sandra K. Anderson  
Project ABLE Fund  
Arthur and Penny Antolick  
Alan Arkatov & Mary Leslie  
Barbara Arlow  
Gwendolyn Baba  
Nichole D. Baker  
Gloria Balcom & Gary Stadtmiller Family Fund  
Diane and Jim Berliner  
Ken and Diane Bishop  
Leah Bishop and Gary Yale  
Jean Bixby Smith  
Suzanne Bonafede  
S. Chris & Carol Bradford  
Louise H. Bryson  
Janet & George Buckley  
Suzanne Platt Bunzel  
R. Steven Kruse & Nell Cady-Kruse  
Randy and Lorene Chandler  
Derrick O. Chinn  
Raissa and Bill Choi  
Don Cohen  
Patricia and Ira Cohen  
Joseph A. Cristina HIV/AIDS Children's Fund  
by Mattel  
Jessica Croxton  
Vera de Vera  
Thomas P. & Mary S. DeMund  
The Bruce B. Dennison Charitable Fund for  
Medical, Educational, Environmental and  
Animal Causes  
Craig Ehrlich  
The Merry Elkins Sunshine Fund  
Robert and Jane Ettinger  
Peter Michael Fleming  
Harold and Eleanore Foonberg  
Michael Freehling and Farida Fotouhi  
Dennis and Susi Gertmenian

Catharine and Larry Gilson  
Mel Guzman  
Frank and Patricia Hall  
The Honorable Dean Hansell  
Antonia Hernández & Michael L. Stern  
Rosalyn S. Heyman  
Eva Ho  
Ambassador and Mrs. Glen Holden  
Dr. Gary N. Holland  
Dr. Richard Horton and Mrs. Marjy Horton  
Nike Irvin  
John A. Jackson  
Victoria Martin and Preston Johnson  
Tammy and Belma Michael Johnson  
The Doug Jones and John Sanger Theater  
Ticket Fund of Greater Los Angeles  
Michael Corey and Jolisa Jones-Corey  
Robert L. and June Isaacson Kailes  
Dr. Stephen A. Kanter  
Jonathan and Nancy Kaye  
Scott N. Kivel and Lia Lund  
Barbara and Bob Klein  
Ashley and Matt Kline  
John and Sarah Kobara Family  
David H. Kobrin  
Sarah Korda  
Joanne Corday Kozberg  
Jeffrey and Mona Leites Endowment Foundation  
Samuel J. Losh  
Joe and Denise Lumarda  
Lundy Family Foundation  
The Edie and George Manet Fund  
Patrick D. Garvey and Geneva P. Martin  
Terrence P. McGuire and Linda Puls McGuire  
Barbara P. Meyer  
Steve and Rita Moya  
Patti Neuwirth  
Mahnaz & David Newman

## Centennial Legacy Campaign

Nancy Dale Nieman Ph.D  
Charles and Peggy Norris  
Mr. John Oden and Dr. Mark Dizik  
Henry Hyungjong Rhee  
David A. Peters  
The Pipkin Family  
Philip and Zuzka Polishook  
The R.J. Comer & Deborah Rosenthal  
Charitable Fund  
Joel Safranek  
Paul Schulz and Jessica Cushman  
Emanuel Schweid  
John C. (Jack) Seifert  
Jack Shakely  
Elvira Silva  
Simeon Slovacek and Camille Slovacek  
Peggy A. Smith in Memory of Marge Smith  
Richard and Nancy Spelke  
Shelly Spiegel-Coleman  
Christine Splichal  
Melanie and Tom Staggs  
Cam & Peter Starrett  
William Strickland  
John and Sheila Suarez  
Stuart Tobisman  
Richard and Cynthia Troop  
Catherine and Leonard Unger  
Tom and Janet Unterman  
Ronald Vera & Christina Vega Vera  
James H. Walker and Terri Y. Fukamaki-Walker  
The Hanley Foundation  
John Weldon  
James and Sharon Williams  
Derrick & Amelia Williamson  
Bob & Marion Wilson  
Isamu and Haruko Yamashita  
Victor and Hannah Zaccaglin  
Dr. Vladimir Zelman, MD



### CCF Client Services:

- ▶ Recommending their investment advisor for management of their CCF fund through ChAMP
- ▶ Establishing or refining individually-tailored giving plans
- ▶ Custom research on local, national or international charities
- ▶ Meetings with community leaders and visits to charities
- ▶ Engaging family members in giving
- ▶ Identifying emerging giving opportunities
- ▶ Continuing education opportunities
- ▶ Access to a team of charitable giving experts

**TO LEARN MORE ABOUT HOW CCF HELPS CREATE INDIVIDUALLY-TAILORED SOLUTIONS FOR CLIENTS, VISIT [CALFUND.ORG/ADVISORS](http://CALFUND.ORG/ADVISORS)**

Between ever-changing tax laws, difficult financial decisions and complex family dynamics, estate planning can seem intimidating. But to Wealth Strategist Jean Kim-Wall, it all comes down to something simple. “I get to help families plan for their wealth and their loved ones.”

As a director of the **Strategic Wealth Advisory Group** of Merrill Lynch’s Private Banking and Investment Group, Jean understands that helping clients plan for their family’s financial future means asking the big questions: What do you value? Who do you love? Where do your passions lie?

“It’s an honor to help people plan for the things they’ve spent their entire lives caring about and nurturing,” she said.

### “CCF has been incredibly helpful with assisting my clients in achieving their charitable goals.”

Gifts come in all shapes and sizes. Donating assets like real estate, closely-held stock or intellectual property requires a partner who understands the complicated regulations and requirements involved. Clients who wish to contribute complex assets through a public charity like CCF also receive more favorable tax treatment than they can get from a private foundation. “Working with CCF allows me to avoid any potential landmines, minimize tax liability and ensure my clients can make the greatest possible impact on the organizations they care about most.”

For more than a century, CCF has partnered with professional advisors like Jean to create tailored, efficient and effective solutions designed to meet the specific needs of their clients. By giving through a **CCF Donor Advised Fund**, clients gain the benefits of a private foundation while CCF handles the onerous administrative and regulatory tasks.

Unlike a private foundation, CCF Donor Advised Funds allow clients to make grants on their own timeline, with no minimum annual percentage. And through our **Charitable Asset Management Partnership (ChAMP)**, clients can access CCF’s giving expertise while retaining their trusted investment advisor.

“CCF is so great and responsive in working through the entire giving process from start to finish. The due diligence they undertake has been tremendously helpful,” Jean said.

To Jean, there is nothing more rewarding than helping someone to make a real difference in the lives of their loved ones and their communities. It’s a passion that lies at the core of everything she does. “I feel so lucky for all the opportunities I’ve been given,” Jean said. “I want to pass them along to someone else in need.”

### JEAN KIM-WALL

Director, Wealth Strategist  
Merrill Lynch

# Advisor Services



# NEW FUNDS

- AAM Fund

American AgCredit CAREs Fund (Crisis and Recovery for Employees)

The Artigas-Etchegaray Family Foundation

BGCWSGV Non-Endowed Fund

Yael and Scooter Braun Family Foundation

Blair Adams Carty Donor Advised Fund

The Richard Castile Fund

Chandler Family Foundation

Citrus Treatment Center Fund

T. Bruce Clarke Memorial Scholarship Fund

Copeland Monahan Family Foundation

CSF Investment Fund

Destination Crenshaw Fiscal Sponsorship

Fairchild Boreham Family Foundation

Fennie Family Fund

Ferro Foundation

First 5 LA - Bridge Fund 2.0

The Fund for Equity and Excellence

Gaingels Scholars

The Gluckstein Family Foundation

Elizabeth A. Greenberg Fund

HOGP 2nd Step Fund

The Layla Holcomb Foundation

Estate of Kirk Kerkorian/Kira Kerkorian Charitable Fund

Milton Curly Krieger Charitable Fund

Carole J. Larson Fund

Willard J. & Frances M. Larson

John W. Larson Fund

Kristine M. Larson Fund
- Leiter Family Fund

Los Angeles Justice Fund

MABA Federal Judicial Externship Program Scholarship

John W. Mack Memorial Fund

MALDEF 50th Anniversary Campaign Fund

Charles E. Miller Fund

MMCCLA Sea Lion Hospital Sustainability I Fund

Nathane & Givens Family Foundation

Joan A. Payden-Donor Designated Fund

People’s Choice Charities Childrens’ Fund

Pez & Fresita Fund

Anne J. Rimer Foundation

John & Joan Roney Memorial Scholarship Fund

The Gerald Rosenstein Fund

Santa Monica/Westside Legacy Fund for Women and Girls

Santana Family Fund

Sauvage Family Foundation

Laurie G. Schoen and Family Foundation

Schoenbaum Family Fund

The Cheryl and Michael Schwab Family Foundation

The Dylan Shaffer Memorial Fund

Slater Family Foundation

- SPARCC Fund

The Marvin Steinert Fund

John V. Stevens, Jr. Foundation

R & J Stollmeyer Opportunity Scholarship

Marielouise Stone Native American Art Scholarship Fund

Stonelf Fund

The Ronald D. & Leslie S. Sweet Foundation

Thousand Oaks Alliance for the Arts - Civic Arts Plaza Fund

Trader Joe’s Crew Member Disaster Relief Fund

The Trim Tab Fund

Stop Student Homelessness and Hunger

Barbara Van Wormer Charitable Fund

Steven and Carol Witlin Fund

Todd & Kim Yuba Charitable Fund

# FINANCIAL REPORT

## Message from the CFO & VP of Finance

For the second year in a row, the California Community Foundation’s assets reached an all-time high. Assets were \$1.75 billion as of June 30, 2018. Total assets increased by \$70 million over the fiscal year, thanks to generous contributions of \$294 million and investment returns of \$94 million.

We granted \$242 million to charities in Los Angeles County and elsewhere, demonstrating our donors’ strong commitment to making meaningful change in our community through charitable giving. We are encouraged by the robust donor giving to Los Angeles communities, especially in our priority areas of education, health, housing and

immigration. More than 60 percent of all grants this year supported L.A. County.

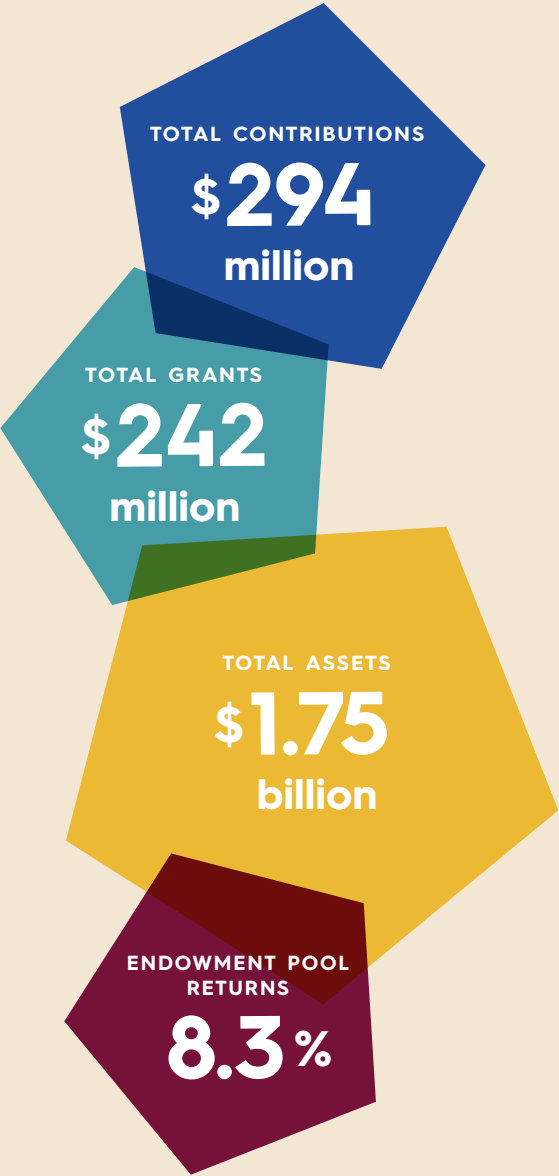
Our highly regarded Board of Directors works diligently in overseeing financial controls and guiding our priorities. Board Committees work throughout the year directing activities from financial reporting and risk management to investment policies and long-term financial planning. Our expert staff are committed to service and efficiency, working to maximize the impact of our donors’ charitable contributions. And our expert professional partners, including Meketa Investment Group, KPMG, partner banks and investment managers are instrumental in our effective stewardship of funds.

Thank you to our donors for entrusting us with your charitable dollars. We are committed to transparency and accountability, just as we are driven by our mission to transform our community for the better. We look forward to answering any questions you may have regarding our financial activities. Thank you for continuing to choose CCF as your partner to accomplish your philanthropic goals.

**STEVEN J. COBB**  
Chief Financial Officer

**TODD YUBA**  
Vice President, Finance

## Key Financial Numbers



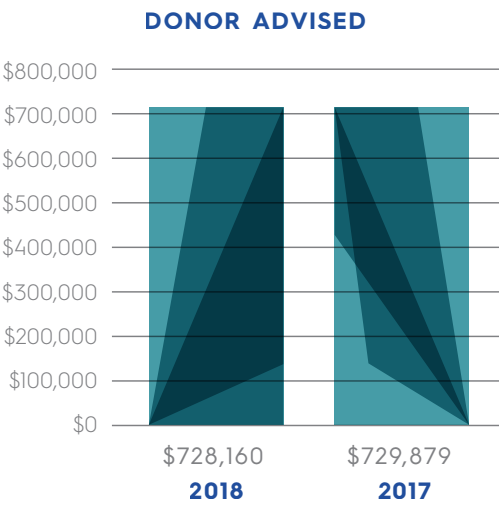
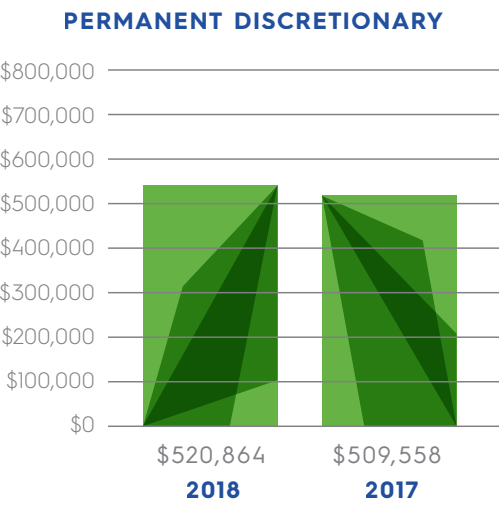


# ASSETS, CONTRIBUTIONS & GRANTS

Charts represent fiscal years ended June 30

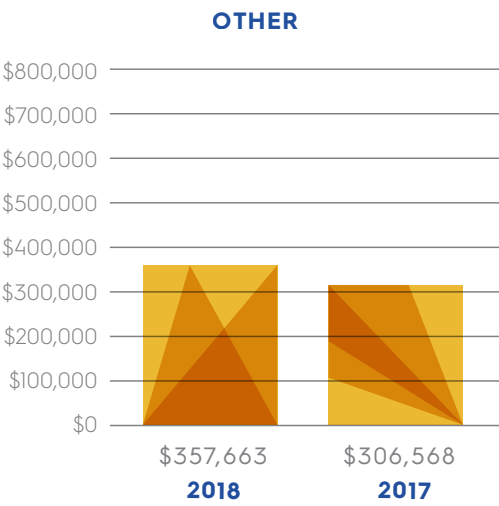
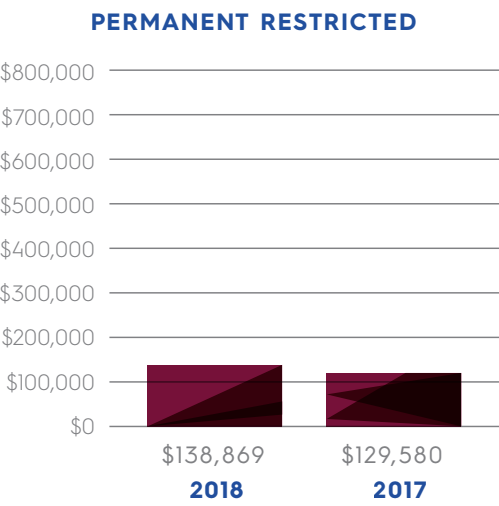
Strong contributions and a favorable market environment led to a **\$70 million increase** in assets from June 30, 2017. Our asset portfolio is divided into four categories that reflect the many types of partnerships between the California Community Foundation and our donors: Permanent Discretionary Funds, Donor Advised Funds, Permanent Restricted Funds and Other Funds.

## Overview of Assets (in thousands)



**Permanent Discretionary Funds** are permanent gifts entrusted to CCF by individuals, families and organizations who understand the flexibility offered by unrestricted gifts. They allow CCF to adapt grantmaking to the evolving needs of Los Angeles for generations to come. These assets represented \$521 million, 30 percent of our total assets.

**Donor Advised Funds** are donor-directed charitable funds or foundations started by donors who choose CCF to help them realize their philanthropic visions and goals. These funds accounted for \$728 million, 42 percent of our total assets.



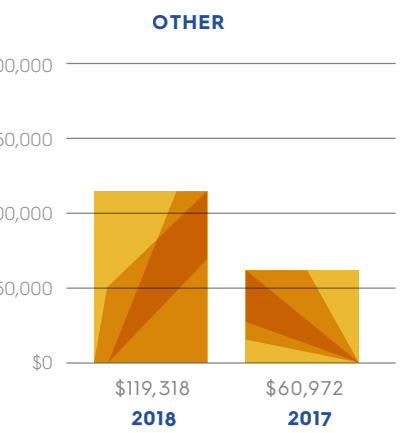
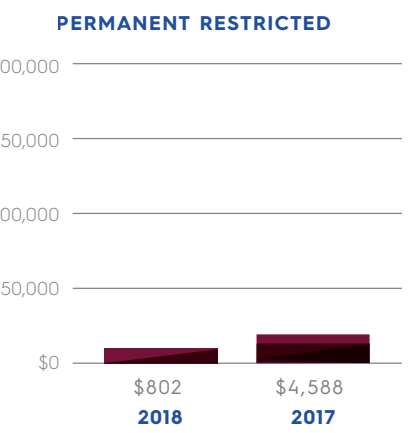
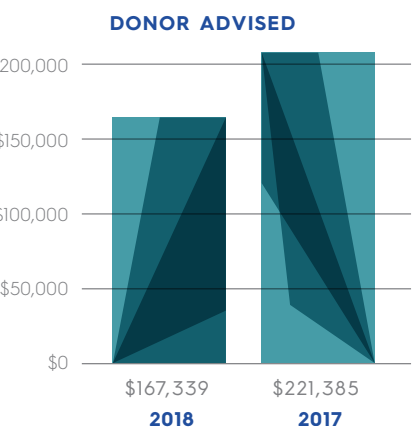
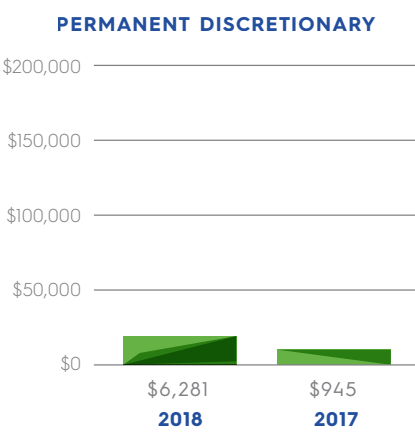
**Permanent Restricted Funds** are donor-designated funds for use at a specific organization through a legacy or a bequest. These assets made up \$139 million, 8 percent of our total assets.

**Other Funds** include private foundation alternatives, regional affiliates, trusts, community benefit funds and charitable gift annuities, among others, and constituted \$358 million, 20 percent of our total assets.

# \$294 Million in Charitable Contributions

This year, the generosity and dedication of CCF's donors and partners led to \$294 million in charitable contributions. Permanent Discretionary Fund contributions rose more than 560 percent to nearly \$6.3 million, while donors and their advisors helped us reach more than \$167 million in Donor Advised Fund contributions.

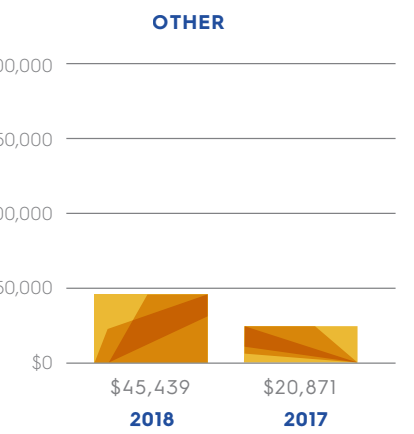
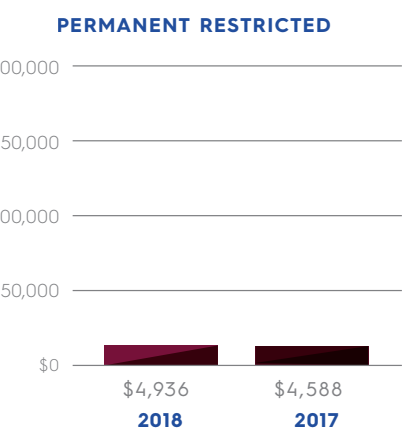
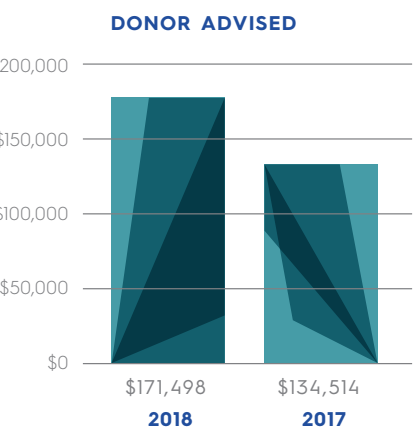
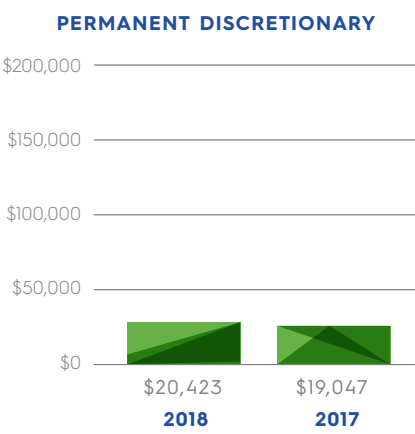
## Overview of Contributions (in thousands)



# \$242 Million in Grants

This year, CCF made nearly 9,000 grants totaling more than \$242 million, a 35 percent increase over the last fiscal year. This growth was driven by Donor Advised Fund grants, which rose by 27 percent to \$171 million, while Other Fund grants more than doubled to \$45 million. Grants to Los Angeles County nonprofits nearly doubled to \$156 million, or 64 percent of total grants.

## Overview of Grants (in thousands)





# FINANCIAL STATEMENTS\*

California Community Foundation and affiliates, consolidated (in thousands)

| Balance Sheet                    |                    |                    |
|----------------------------------|--------------------|--------------------|
| Assets                           | 6/30/2018          | 6/30/2017          |
| Cash and investments             | \$1,656,401        | \$1,596,756        |
| Receivables and other assets     | 89,155             | 78,829             |
| Total assets                     | <u>\$1,745,556</u> | <u>\$1,675,585</u> |
| Liabilities and net assets       |                    |                    |
| Liabilities                      | \$172,670          | \$193,621          |
| Net assets                       | <u>1,572,886</u>   | <u>1,481,964</u>   |
| Total liabilities and net assets | <u>\$1,745,556</u> | <u>\$1,675,585</u> |

| Income Statement                |                    |                    |
|---------------------------------|--------------------|--------------------|
| Revenue                         | FYE 6/30/2018      | FYE 6/30/2017      |
| Contributions                   | \$293,740          | \$287,889          |
| Other revenue                   | 68,929             | 137,824            |
| Total revenues                  | <u>\$362,669</u>   | <u>\$425,713</u>   |
| Expenses                        |                    |                    |
| Grants                          | \$242,294          | \$179,020          |
| Other expenses                  | <u>29,453</u>      | <u>26,979</u>      |
| Total expenses                  | <u>\$271,747</u>   | <u>\$205,999</u>   |
| Change in net assets            | 90,922             | 219,714            |
| Net assets at beginning of year | <u>1,481,964</u>   | <u>1,262,250</u>   |
| Net assets at end of year       | <u>\$1,572,886</u> | <u>\$1,481,964</u> |

The California Community Foundation maintains operating expenses at less than one percent of assets. We are committed to efficiency in order to maximize the impact of our donors’ charitable contributions.

\*A full copy of the audited financial statements is available online at [calfund.org/audit](http://calfund.org/audit) or by calling 213.413.4130. These abbreviated financial reports are unaudited.

# INVESTMENT POOLS AND STRATEGY

The California Community Foundation’s Endowment Pool returned 8.3% in fiscal year 2018, exceeding its benchmark of 7.3%. U.S. equities was the top performing asset class, while recent global macroeconomic and political events impacted international equities and kept returns on fixed income low. We remain committed to diversification across asset classes and keeping investment costs low, resulting in an efficient portfolio designed to withstand short-term fluctuations while producing strong results over the long term.

We are grateful to have a remarkable investment committee, consultant and staff with excellent experience and knowledge. Collectively this team is dedicated to achieving CCF’s long-term investment objectives in support of the Foundation’s mission.

STEVEN J. COBB

Chief Financial Officer

ANABEL GIRON

Investments Director

Together with our donors, we invest now and for the future, fueling impact in Los Angeles County today and for generations to come. We partner with trusted advisors and experts to ensure long-term growth, making the prudent fiscal stewardship of our donors’ funds and legacies a top priority.

After more than a century of giving, we have refined our investment strategies and efficient management of more than 1,700 funds to withstand the changing environment and grow alongside the philanthropic passions of our donors. Under the leadership of our Investment

Committee and guided by strong economic principles, we designed five investment pools in order to meet our donors’ diverse needs – from short-term grantmaking to the creation of a permanent endowment.

In addition, CCF’s **Charitable Asset Management Partnership (ChAMP)** provides a customized investment solution by allowing donors whose funds meet certain criteria to recommend a registered investment advisor of their choosing to manage the assets of their Donor Advised Fund.

## Endowment Pool Allocation

The Endowment Pool is invested over an indefinite time horizon, achieving favorable long-term returns while also allowing for a reasonable level of short-term volatility. The fixed income allocation is comprised of credit assets, rate-sensitive assets and cash. The global equity allocation seeks diversification through investments in U.S. equities and non-U.S. equities. Real assets include both public and private investments in natural resources, infrastructure and real estate. Lastly, the hedge fund allocation is invested across multiple strategies.

52.4%

GLOBAL EQUITY

14.6%

HEDGE FUNDS

23.6%

FIXED INCOME

9.4%

REAL ASSETS



POOLS & ASSETS  
AS OF 6/30/18  
(IN THOUSANDS)

DESCRIPTION

OBJECTIVE

1

Endowment Pool

Investment Assets:  
\$1,058,979

Seeks to achieve long-term growth, preserving the purchasing power of assets over an indefinite time horizon and providing a relatively predictable, stable stream of distributions that keep pace with inflation over time.

Invested for long-term appreciation across multiple investments. Our Investment Committee, our financial partner Meketa Investment Group and many external investment managers oversee this pool.

2

Social Impact  
Endowment Pool

Investment Assets:  
\$17,143

Aims to achieve long-term growth over an indefinite time horizon, but also adds rigorous environmental, social and governance (ESG) analysis as an additional mandate.

Invested in a mutual fund with multiple social screens and a long-term objective. This pool is managed by PAX World Investments, a socially responsible investment manager.

3

Conservative  
Balanced Pool

Investment Assets:  
\$14,395

Offers diversified exposure to investment-grade fixed income with maturities from 1-5 years and to the entire U.S. equity market for purposes of grantmaking over an intermediate horizon, generally 3-7 years.

Invested to seek moderate growth while providing the liquidity needed for grantmaking over the intermediate term. Management for this pool is provided by Vanguard.

4

Short Duration  
Bond Pool

Investment Assets:  
\$5,534

Offers diversified exposure to investment-grade fixed income with maturities from 1-5 years for purposes of distribution over a horizon of 1-4 years. Strives to provide liquidity as well as to potentially offer additional yield through a bond portfolio.

Invested in a bond mutual fund to offer liquidity and modest returns for near-term grantmaking. This pool is managed by Vanguard.

5

Capital  
Preservation Pool

Investment Assets:  
\$141,067

Endeavors to preserve principal, ensure liquidity and provide working funds for present and future needs through investment in high-quality, short-term fixed income and cash instruments.

Invested to meet the needs of funds with short-term objectives or goals. Structured to ensure maximum liquidity for grantmaking while also seeking to preserve principal. This pool is managed by our long-term partner City National Bank.

INVESTMENT PERFORMANCE

(FOR PERIODS ENDING JUNE 30)

1 YEAR

3 YEAR

5 YEAR

10 YEAR

Endowment Pool

8.3%

5.7%

6.5%

5.1%

50% MSCI ACWI / 14% HFR FOF / 14% S&P Real Assets Index / 15% Barc Agg. / 7% Barc High Yield

7.3%

5.0%

5.7%

4.5%

Colonial Consulting & FAOG Community Foundation Survey

8.2%

6.5%

7.2%

5.9%

Social Impact Endowment Pool (inception date: 1/1/2004)

7.5%

6.4%

7.4%

6.0%

60% S&P 500 / 40% BCagg\*

8.3%

7.9%

9.0%

7.4%

Conservative Balanced Pool (inception date: 10/1/2013)

4.3%

4.1%

-

-

30% CRSP U.S. Total Market Index / 70% Barclays U.S. 1-5 Year Government/Credit Float Adjusted Index

4.1%

4.0%

-

-

Short Duration Bond Pool (inception date: 7/1/2014)

-0.2%

0.8%

-

-

Barclays U.S. 1-5 Year Government/Credit Float Index

-0.2%

0.8%

-

-

Capital Preservation Pool (inception date: 1/1/2002)

1.3%

0.7%

0.5%

0.6%

Bank of America ML 91-Day T-Bills

1.3%

0.6%

0.4%

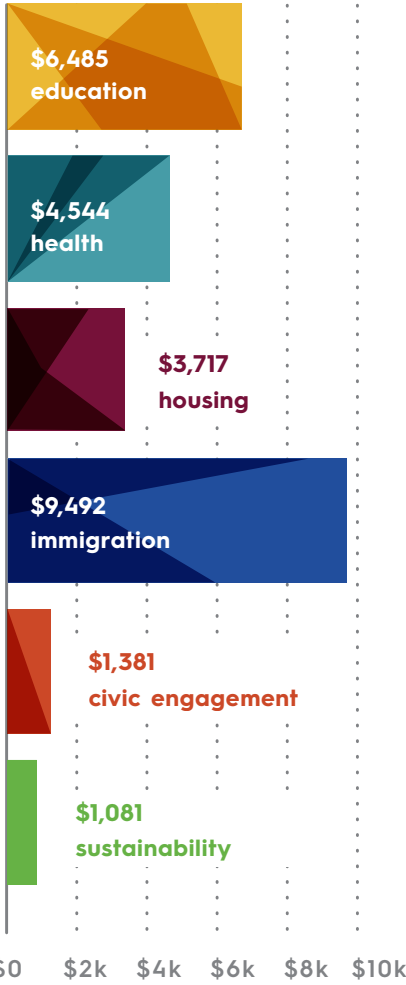
0.3%

\* In April 2009, CCF moved from the Domini Fund to the PAX World Balanced Fund. The 60/40 index applies to periods after the move.



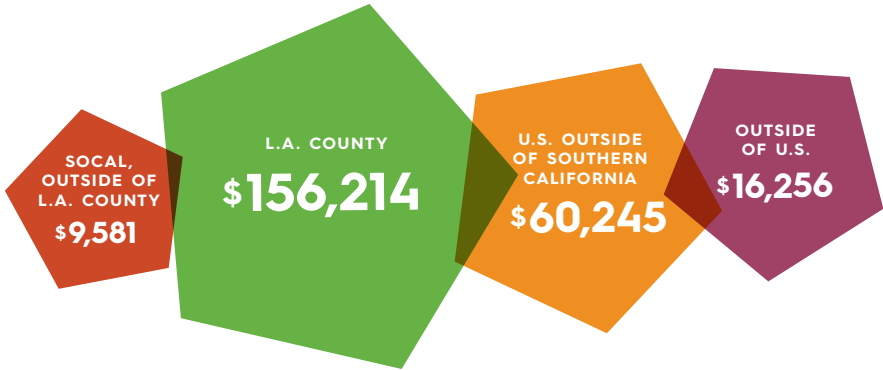
# GRANT MAKING

## DISCRETIONARY GRANTS\* (IN THOUSANDS)



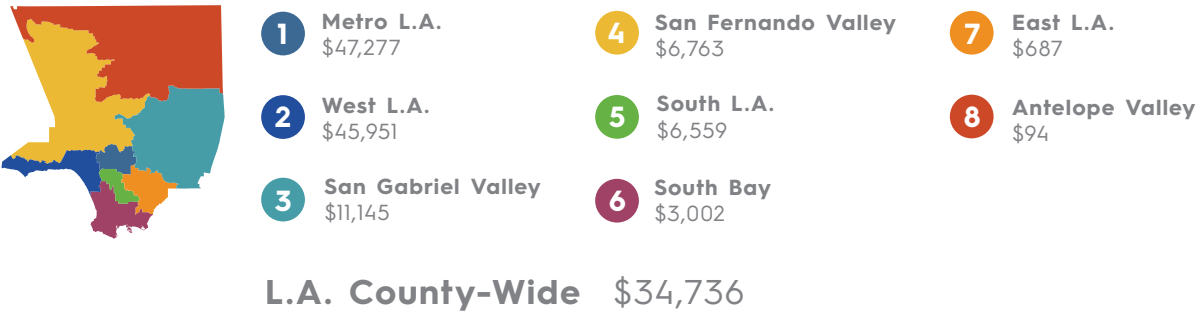
Every year, we and our donors help transform tens of thousands of lives in Los Angeles County and around the world. We are proud to achieve this impact while remaining committed to efficient and effective service, managing more than 1,700 charitable funds while maintaining overhead expenses at less than one percent of assets. The charts below provide a snapshot of grants for the fiscal year ended June 30, 2018.

## GEOGRAPHIC DISTRIBUTION OF GRANTS\*\* (IN THOUSANDS)



\*\* Grant totals include adjustments to grants approved in prior years and grants made between funds at CCF.

## L.A. COUNTY GRANT DISTRIBUTION (IN THOUSANDS)



\* Discretionary grants depicted above include grants from Permanent Discretionary Funds as well as certain other grants made at the discretion of CCF.

# GOVERNANCE

## 2017-18 Board of Directors

### CHAIR

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Chair, Department of Family Medicine,  
David Geffen School of Medicine, UCLA

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Chief Investment Officer, SFE Group

**Gwen Baba**  
General Partner, Commercial &  
Residential Real Estate Investments

**James E. Berliner**  
President and Chief Investment Officer,  
Westmount Asset Management

**Louise Henry Bryson**  
Chair Emerita of Board of Trustees of  
J. Paul Getty Trust

**Meloni M. Hallock**  
CEO, Acacia Wealth Advisors

**Eva Ho**  
General Partner, Fika Ventures

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Managing Partner & CEO,  
Nile Capital Group LLC

**Robert W. Lovelace**  
Vice Chairman, Capital  
Group Companies

**Honorable Gloria Molina**  
Retired Los Angeles County Supervisor, First  
District

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Founding Partner, Rustic Canyon Partners

**David Wheeler Newman**  
Partner, Mitchell Silberberg & Knupp, LLP

**Thomas A. Saenz**  
President and General Counsel, Mexican  
American Legal Defense and Education Fund

**Miguel A. Santana**  
President and CEO, Los Angeles County Fair  
Association

**Robert Sun**  
President and CEO, American-Chinese CEO  
Society

**Peter J. Taylor**  
President, ECMC Foundation

**Therese Tucker**  
CEO and Founder, BlackLine

**Fidel Vargas**  
President and CEO, Hispanic Scholarship Fund

**Karim Webb**  
Co-owner and Operations Partner,  
PCF Restaurant Management

### GENERAL COUNSEL

**William C. Choi**  
General Counsel, Rodriguez, Horii, Choi &  
Cafferata, LLP

## Staff Leadership

**Antonia Hernández**  
President & Chief Executive Officer

**John E. Kobara**  
Chief Operating Officer

**Steven J. Cobb**  
Chief Financial Officer

**Carol Bradford**  
Senior Counsel & Charitable Advisor

**Efrain Escobedo**  
Vice President, Education & Immigration

**Ann Sewill**  
Vice President, Health & Housing

**Todd Yuba**  
Vice President, Finance

## Credits

### DESIGN

verynice

### PHOTOGRAPHY

Juan Alaniz  
Sam Comen

### VIDEOGRAPHY

Groundmaking

### EDITORIAL STAFF

Chris Compton  
Roshin Mathew  
Ginny Renke  
Katie Seals





“I’ve seen how small things  
can make a difference,  
and **I want to give back.**”

As a court-appointed special advocate through **CASA of Los Angeles**, Sylvia Miller works one-on-one with children in foster care, helping them to navigate the system while moving toward healthy and successful lives. By offering her time and compassion, Sylvia provides foster youth with a voice, a mentor and, most importantly, hope.

Every gift is a chance to change the world. Every person you help, every dollar or hour you share has the potential to craft a new future for a family or a community. We invite you to join the California Community Foundation to help realize your charitable passions.

Whether you want to support CASA of Los Angeles or the causes of your choice in Los Angeles or around the world, we can help you maximize the impact of your giving. We have more than a century of experience in investing charitable dollars, transforming futures and bringing dreams to life.

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**SYLVIA MILLER**

Youth Advocate  
and Mentor





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